

## CABINET MEMBER UPDATE TO FULL COUNCIL

**NAME: John Furey**

**PORTFOLIO: Deputy Leader and Economic Prosperity**

**MEETING DATE: 11 July 2017**

### **Transport for the South East**

David Hodge and Leader from across the South East have met and agreed to establish a Sub National Transport Body for the South East (STB). The reasons will enable a focus on the economy and its continued viability, and to maintain the net income to the Exchequer, a net figure of £6bn from Surrey alone.

We will speak with one voice, to make the case for investment in our creaking infrastructure, and thereby improve the quality of life for all.

The STP draws together all transport bodies, LEP representatives, and operators, such as Network Rail, buses, and Highways England.

Locally, we will be inclusive of local planning authorities' plans and core strategies.

This integration and connectivity between all modal transport by integration, improved user experience, connecting people, and reducing the congestion on the roads.

It is ambitious, robust, and evidence based. Technical development and the innovative approach now taken by the integrated connectivity.

And most importantly, to examine the future requirements of all transport systems up to 2050 in order that future proofing may be part of the priority.

By pulling resources, it will enable proposals to government that will mean a brighter future across all forms of transport.

Currently, the STB will operate in shadow form, intent on securing statutory powers within two years.

### **Local Enterprise Partnership transport projects (EM3 and C2C)**

Investment in transport projects is vital to enable growth in Surrey's economy. Funding for these schemes is managed by the LEPs, and so far we have secured £44.23m from the LEP's Local Growth Fund, and a further £13m in local contributions from a number of sources including Borough/District Councils, developers, Heathrow Airport, rail/bus operators. This has enabled us to invest in a range of schemes, a number of which have already been delivered, including:

- A331 walking and cycling corridor (Surrey Heath) £0.75m
- Egham Sustainable Transport package (Runnymede) £1.77m
- A22 Strategic management (Tandridge) £4.90m
- A24 Strategic management (Mole Valley) £4.60m

During 2017/18 we will be spending £19.50m, including our largest scheme to date, Runnymede Roundabout (£7.225m). A further £10m of other transport improvement projects will be delivered by 19/20.

Looking forwards, the government announced the next round of Growth Deal funding in the 2016 autumn statement, and we have been busy preparing schemes for bids to the LEPs. So far we have identified a £60m package of transport schemes across the two LEPs, including:

- Blackwater Valley Gold Grid Bus corridor improvements (Surrey Heath) £4.50m
- Woking Sustainable Transport Package (STP) (Woking) £4.00m
- Guildford Sustainable Movement Corridor (Phase 1) (Guildford) £4.60m
- Epsom-Banstead STP (Epsom & Ewell/Reigate & Banstead) £4.80m
- A24 Epsom town centre resilience (Epsom & Ewell) £1.93m

Securing funding for these schemes will depend on us being able to present suitable business cases. Our teams are working hard on these now, so we are able to continue the vital work of investing in improving transport in Surrey.

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME: Colin Kemp**

**PORTFOLIO: Highways**

**MEETING DATE: 11 July 2017**

### **Highways Programme 17/18**

Although the council has still got financial challenges and we have had to make some cuts to highways funding, there will still be £90m spent on Surrey's highways in 2017/18.

Much of this is ring fenced for specific projects and the remainder will be targeted to maintain the condition of our network. We have also continued to securing additional funding from external bodies (government, LEPs etc.) so that we are able to continue investing in essential improvements to our highway network. As a result of a number of successful bids, our capital programme this year is approximately £45m.

The maintenance programme for 17/18 will include resurfacing or treating over 40Km of roads and 35Km of pavements and repairs to 42 bridges. Our teams, along with Kier and other partners, have been working hard to deliver this programme, and 130 planned maintenance schemes have already been completed.

### **Flood Risk Management**

During 2017/18 SCC will spend approximately £1.1m in the development of 7 highway drainage schemes and 11 flood alleviation schemes. In the longer term, we have successfully secured, from Government and the Regional Flood and Coastal Committee, grant funding of £23m up to 2026.

### **A31 Hogsback emergency resurfacing work**

It isn't just very cold or very wet weather than can cause disruption to Surrey's highway network. In the heatwave in mid-June, the A31 Hogsback had to be closed, and emergency resurfacing undertaken, after a 3 Km section of the road surface melted.

Through effective collaborative working between Surrey Highways, Kier, Marshall Surfacing and Highways England, works were designed, planned and started on site within 3 days. Highlighting the unpredictability of the British weather, the resurfacing was disrupted by heavy rain. However, in spite of this the works were completed and the road fully open to traffic within 2 weeks.

### **S-Skills for Highways**

S-Skills for Highways is an innovative partnership between Kier, Surrey Highways and Children's services that brings vulnerable people furthest from employment into the workplace through a supported programme. Formed in April 2017 as a Social Enterprise, S-Skills for Highways engages candidates not in education, employment or training (NEETs) or those with special educational needs, with an intention of supporting them to enter a career in highways. The programme has the potential to transform these young people's lives.

In June 17, just two months after it started, S-Skills for Highways was 'Highly Commended' at the Chartered Institute of Highways and Transport annual awards, and won a 'People Development' award at the Constructing Excellence South East annual awards.

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME: Mary Lewis**

**PORTFOLIO: Education**

**MEETING DATE: 11 July 2017**

It is a privilege to have been appointed Surrey County Council's Cabinet Member for Education. Access to good education is every child's right and I am delighted to have the opportunity to work with our education community to ensure all Surrey's children and young people benefit from this. But Education does not end with schools and colleges, so other important aspects of my role are Adult and Community Learning and Apprenticeships. I was delighted to make awards to adult learners and to young people with Learning Disabilities at our ACL centre in Guildford recently, because learning opportunities for all support individual wellbeing and a vibrant Surrey economy.

I would like to pay tribute to the work of my predecessor, Linda Kemeny. During Linda's time in office, 94% of Surrey's schools achieved a Good or Outstanding Ofsted rating, helped by investment by the Council in school improvement. 13,000 new school places were also provided during her time in office in a massive expansion programme which continues today. These are remarkable achievements.

It is clear that our education system is transforming and a key challenge for me will be to maintain all that my predecessor achieved within a very different financial and legislative environment. Roles, responsibilities and lines of accountability are changing as the transition to a schools-led system is made. I will support Officers to continue and to develop our partnership with the diverse 'family' of Surrey schools, whether Community, Academy or Free School, in order to meet the challenges of a growing school age population with increasingly varied needs. Within this changing landscape, it is important to recognise the council's continuing statutory role: ensuring all children and young people have access to education and can achieve their potential; championing high standards; managing school organisation and place planning and ensuring appropriate provision for pupils with SEND and vulnerable learners. I would like to recognise the work of our officers in Schools & Learning and many other parts of the council, whose commitment and innovation ensure that SCC continues to discharge these duties and to meet our three key challenges:

### 1 School Expansions to provide 11,000 more places by 2021 (mostly in the secondary sector)

As budgets come under increasing pressure, it is crucial that we continue to make improvements while delivering value for money. Members will be reassured to hear that Surrey's Schools Capital Programme, for example, is doing just that. The Educational Building and Development Officers Group (EBDOG) produces a national benchmark report, which recently found Surrey to have the lowest delivery costs for new school places of the 63 local authorities in the study. My congratulations to the team – this is a great achievement. (I will visit all schools which are set to expand and have therefore been to Oakwood School in Horley and Sunbury Manor School in Sunbury on Thames in the past few weeks. )

### 2 Improvements to SEND

Stated plainly, Surrey County Council is a high spending authority with poor levels of parental satisfaction. We need to work with schools and colleges more effectively to find solutions to long standing problems: this has already started. Our mainstream schools need to be more inclusive- not just some of them, but all. Our Special Schools are all Good or Outstanding, but they need to be more flexible to accommodate different types of need. And in everything we do, we need to put children and families at the centre. We must listen to them and act on what we hear. As an example, I took part recently in an innovative Webinar with Clare Curran, Cabinet Member for Children, and Liz Mills, Assistant Director for Schools and Learning, to which 120 families signed up. Listening to residents, parents and schools will be my day to day modus operandi.

### 3 School Improvement

It is also crucial that we continue to work with all our partners as a schools-led improvement system develops. As funding moves away from local authorities, a number of new national funding streams will be coming online . The largest of these is the Strategic School Improvement Fund (SSIF), and over recent months Officers have worked with Surrey's teaching schools who have done an excellent job of preparing a bid, which has now been submitted. We expect to hear the outcome over the summer, but we must adapt as a whole system to secure money from outside sources and this is a good start.

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME: Mel Few**

**PORTFOLIO: Adults**

**MEETING DATE: 11 July 2017**

### **1. Accommodation with care and support programme**

The Accommodation with Care and Support programme is preparing to formally engage with residential, nursing and extra care markets this year with respect to the Older Peoples work streams.

The Council will be formally engaging with the market to begin delivery of its strategic ambitions for extra care housing (600 affordable extra care flats for Surrey funded residents by 2025) and for the development of high-quality, affordable residential and nursing provision.

Officers are preparing an executive summary and commissioning intentions for the People with Learning Disability (PLD) work streams which will inform the Council's approach to future services, working alongside the Transforming Care programme to ensure delivery is joined up.

For Mental Health and the Substance Misuse work, governance arrangements have been confirmed for oversight of this work, linking across with the appropriate Clinical Commissioning Group (CCG) lead. Data analysis is underway to inform commissioning intentions.

### **2. Home Based Care provision (HBC)**

The current Home Based Care (HBC) provision agreements expire on 30 September 2017. In February, Cabinet gave approval to re-commission the HBC service and to change the process by which HBC is commissioned.

The decision to re-commission the service was taken after an extensive review of the current arrangements in partnership with Surrey Downs Clinical Commissioning Group (CCG), the lead commissioner for Continuing Health Care. This review took into account the extreme pressure that the local and national HBC market is under due to an ageing population with complex health and social care needs, set against challenging financial circumstances. There is very limited capacity in the HBC market and this is a major consequence of the inability to recruit and retain staff

### **3. Housing related support (HRS)**

The Council is currently consulting on its consultation housing related support offer which will seek input on ceasing to fund HRS for older people and people with learning, physical and sensory disabilities. Individuals currently receiving this support will be offered an assessment. Those who qualify for support under the Care Act eligibility criteria will instead receive funding through a personal budget from SCC and Re-commission new housing related preventative services for socially excluded and disadvantaged people who are less likely to be in contact with statutory health and social care services (those with mental health issues, ex-offenders, homeless or at risk of homelessness).

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME: Helyn Clack**

**PORTFOLIO: Wellbeing and Health**

**MEETING DATE: 11 July 2017**

**Health and Wellbeing Board** – The Surrey Health and Wellbeing Board is a statutory Board set up according to the duties in the Government's [Health and Social Care Act 2012](#). It is about bringing people together, influencing and identifying areas of work that can be done better together to improve the health and wellbeing for Surrey residents. For more information on the Board see <http://www.healthysurrey.org.uk/about-us/>. Since January 2017, the Board has discussed a variety of topics including: health inequalities, carers' health and wellbeing, air quality, Sustainability and Transformation Partnerships, engaging and communicating with the public, older adults and childrens' health and wellbeing. The Board meets once a month and a public update is published after each meeting. We have had interesting discussions which have helped to progress the integration health and social care across Surrey. For the latest information on the Health and Wellbeing and to read a summary of the discussions, please read the [Public Update](#). The next public Board meeting will take place on 7 September 2017.

**Sustainability and Transformation Partnerships (STPs)** continue to progress in the three geographical footprints covering Surrey, shaping the way health and care is delivered to Surrey residents. The plans for these are published [online](#).

**Surrey Heartlands STP** - On Thursday 15 June 2017, health and care organisations signed a devolution pledge in the Surrey Heartlands STP area. The agreement sets out a roadmap towards devolution, outlining how partners will work together to improve the health outcomes of the 850,000 people living in Surrey Heartlands. See the [full press release](#) and the Cabinet report for the [28th March Cabinet](#) which includes detail of the devolution plans.

**Frimley Health and Care STP**, covering Surrey Heath and Farnham in Surrey, is one of eight areas in the country to be an Accountable Care System (ACS), where the councils and the NHS will be granted more control and freedom in health and social care planning and delivery. This will be the forefront of action to provide joined up, better coordinated care and improved health outcomes for residents.

**Public Health** - In 2013, Surrey County Council became responsible for a number of [Public Health](#) functions for the population of Surrey: health improvement, health protection and providing professional Public Health advice to the five Clinical Commissioning Groups (CCGs), the borough and district councils and all those who commission health and social care services.

**Healthy weight strategy** – a new strategy for Surrey has been developed to encourage more people in Surrey to achieve and maintain a healthy weight. In partnership with a group of stakeholders including Boroughs and Districts; Trading Standards; Environmental Health; Planning; CCGs; Children Services; Countryside; Active Surrey; Active Travel; Public Health are in the process of developing the "Healthy Weight Action Plan". The aim is to have a draft action plan for August 2017 which will be consulted upon and then presented to the Health and Wellbeing Board later this year.

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME: Tim Oliver**

**PORTFOLIO: Property and Business Services**

**MEETING DATE: 11 July 2017**

Over the last financial year Surrey County Council along with its partner East Sussex County Council have operated the Orbis partnership across the back office functions of both Councils under an integrated management structure.

Whilst continuing to deliver services to both organisations, Orbis has at the same time reshaped its organisational structure and now, as planned, operates an integrated leadership team through a joint governance structure across all 6 functions of, Property, IT & Digital, Finance, Procurement, Business Operations and HR&OD.

The success of the partnership resulted in us recently welcoming Brighton and Hove City Council as the third founding partner.

Orbis will continue to deliver to its business plan whilst implementing a transformation programme to be completed by 2019. Orbis will also continue to look at opportunities to enhance the value it brings to not only its sovereign authorities but also to its partners and customers through the core ethos of Orbis.

In respect of the Surrey Property Investment Strategy we continue to pursue our policy of investing in good quality assets both in and out of County to provide much needed long term revenue streams to support the delivery of our front line services.

We are in the process of appointing external advisers to assist the team to provide the necessary challenge and experience when bringing forward and managing investment opportunities.

These initiatives will contribute towards building a long term sustainable Council budget.

## **CABINET MEMBER UPDATE TO FULL COUNCIL**

**NAME: Mike Goodman**

**PORTFOLIO: Environment & Transport**

**MEETING DATE: 11 July 2017**

**Buses in Surrey** - I have previously updated the Council on our Local Transport Review. This project has already achieved £1.8m of savings and is on track to save a total of £2m when the project is completed this year.

I reported to Cabinet on 27 June our plans to award bus contracts that will save £700,000 annually on existing deals and at the same time improve services in some areas, following Abellio's announcement last September that it was scaling back its Surrey business.

**Aviation** - Our response to the Government's recent consultation on a draft Airports National Policy Statement focused on the need to address impacts on communities, businesses and the environment in the county, including air quality and public transport provision. We are particularly concerned that the consultation took place before the final flight paths and effect on local communities is Surrey known.

**Rail** - We continue to lobby government for capacity and performance enhancements on the Brighton Main Line, along with a funding commitment to take Crossrail 2 to the next stage of development. Further public consultation on Crossrail 2 is due early next year. We are working with the scheme promoter to maximise the effectiveness of this consultation for our residents. We are concerned there was no reference to Crossrail 2 in the Queens speech and are seeking clarification. The Department for Transport recently announced that First MTR will become the new train operating company for the South Western Franchise taking over from Stagecoach on 20 August. We are talking to First MTR about the improvements required to meet the needs of our residents and businesses and support Surrey's growth.

**Community Recycling Centres** - On 23 June 2017, we launched a consultation on a number of potential changes to our community recycling centre service, to deliver MTFP savings of up to £2 million per year. The consultation includes proposals to close up to four of our smallest and less well used community recycling centres and we have already received a significant number of responses. The consultation closes on 7 August 2017 and I will be bringing a paper to Cabinet in the Autumn.

**Suez Contract** – We continue to work with our waste management contractor Suez to investigate ways in which we can reduce our costs. In June we made a capital injection in respect of the non-Eco Park assets in the contract which will result in an annual saving to the council of around £400 - £500K. Suez have been tasked with finding further significant savings from the contract in order to meet our overall target to save £2 million from contract savings and efficiencies.

**Joint Working** - We continue to pursue joint working initiatives in waste management through the Surrey Waste Partnership, for example by collaborating on campaigns to promote recycling and measures to improve recycling rates in flats. A joint entity called Joint Waste Solutions has been formed to manage the recently awarded joint waste collection contract between four boroughs

**Rights of Way Network** - Our work managing statutory public access to the countryside continues to be challenging, but successful. We are currently investigating 26 claims for paths to be added to the Definitive Map and Statement. Last year some 900km of paths were cleared of vegetation and we maintained well over 10,000 signs. Many voluntary groups work with us to carry out essential maintenance and improvement on the path network, along with over 300 Volunteer Path Wardens.

**LEADER Rural Grants** - The County Council led on securing £1.6m for the Rural Surrey LEADER grants programme for small rural business in the County. DEFRA have confirmed that the programme will be underwritten until 2020. There are 19 projects currently being worked up including farm diversification and capital equipment for a forestry business.

**Air Quality** – We are working closely with the boroughs and districts and our Public Health colleagues to develop our plans for tackling air quality in Surrey. We recently submitted a joint response with the Surrey boroughs and districts to the Government's consultation on its Air Quality Action Plan and followed this with a letter to Michael Gove. Our response outlined our concerns about the ability of the current proposals to address the critical air quality issues

## CABINET MEMBER UPDATE TO FULL COUNCIL

**NAME: Clare Curran**

**PORTFOLIO: Children**

**MEETING DATE: 11 July 2017**

### Children's Schools and Families improvements

The work staff in Children's Schools and Families do day in day out makes a significant difference to the lives of children in our county. At its best this work makes the kind of difference summed up by Sophia, a care leaver, when talking about the council's "Personal Assistant" who supports her:

*"...they are the best person in my life, supporting, caring and guiding me"*

I'm always impressed by the dedication of our social workers. In their most recent monitoring visit Ofsted inspectors commented that they could see and feel the passion and commitment of social workers when they talk about their work and the children they support.

Our Safer Surrey approach to social work practice continues to make a positive impact. [Safer Surrey](#) provides a robust framework for practice and helps secure better outcomes for children through its emphasis on listening to them. We are shifting to a system where support is provided earlier, is integrated, and is designed *with* children and families, drawing on the strengths they and their communities have.

There is though much more work to do and significant challenges to overcome. We know we don't always achieve the outcomes we want for children every time. Practice quality is inconsistent and we need to reduce the time that it takes to make decisions and carry out meaningful work with children and families. We will continue to work relentlessly to address all areas that require improvement.

Across all our improvement work in Children's, Schools and Families we will continue to be guided by a key set of principles.

- Always focus on what makes the biggest difference for children
- Listen to and involve children at all times
- Be ambitious for every child
- Help children and families to help themselves
- Provide support to children and families as soon as possible to stop things getting worse
- Trust and support our staff
- Work with our partners in the best interests of children
- Take responsibility for knowing our own strengths and weaknesses

I encourage all Members to consider these principles as we work together with partners to ensure that all children in Surrey get the right support at the right time.

## CABINET MEMBER UPDATE TO FULL COUNCIL

**NAME: Denise Turner-Stewart**

**PORTFOLIO: Communities**

**MEETING DATE: 11 July 2017**

**Fire and Rescue** - Following the tragic Grenfell Tower fire Surrey Fire and Rescue have been carrying out reassurance and intelligence gathering visits at high rise buildings and hospitals. Crews are reviewing operational information, prioritising the highest buildings first or those that may have had recent incidents, and all visits are being recorded. The Service have written to the owners/managing agents of all Surrey buildings over 18 metres high, as well as NHS and private hospitals, to remind them of their responsibilities regarding risk assessments and assist them with advice where required. The level of enquires is expected to increase from care homes and schools following central government correspondence urging them to review their fire safety measures. We are working closely with colleagues in SCC and the particular sectors ensure that a risk based measured approach is taken that reassures the public and residents.

**Trading Standards** - On Friday 23<sup>rd</sup> June at Guildford Crown Court the national double glazing company Zenith Staybrite were ordered to pay fines and costs totalling £330,000 for illegal high pressure selling tactics, often targeted at elderly and vulnerable people. The company quoted extremely high and inflated initial prices in order to make a series of discounts look better, and falsely claimed offers were time limited, pressurising vulnerable residents to sign up to contracts immediately.

The conviction sends a powerful message to the industry that such selling practices are not acceptable, and that our Trading Standards service can and will act decisively to protect residents from deceptive trading practices.

**Emergency Management** - Following the Manchester bomb attack on the 22<sup>nd</sup> May and the subsequent national move to Critical (the highest UK terrorism Threat Level, which means an attack in the UK is imminent), the team coordinated the councils response which included enhancing security arrangements across our SCC premises to keep our staff and visitors safe and providing appropriate security advice to SCC schools. Following the Grenfell Tower fire the team provided emergency planning mutual aid to directly support the London Resilience Group.

Prudential Ride London-Surrey 46, 100 and Classic return to the county on the 30<sup>th</sup> July and members of the team will be working on the day in close collaboration with key SCC services such as Adult Social Care, Highways and Transport and Communications to ensure the event passes off successfully and council services continue.

**PREVENT** – We lead on PREVENT (the prevention of terrorism strategy) for Surrey and will be re-emphasising awareness of PREVENT in light of the recent terrorist attacks in London

**SE Military bid** – SCC will lead on the delivery of ‘Forces Connect South East’ which aims to make it easier for servicemen and women, as well as reservists and veterans, to access healthcare, housing, schools, financial advice and support to find jobs. It will involve training hundreds of frontline staff across the region, developing an app to make it quick and easy to find the right support, establishing a network of career coaches to help those making the transition to civilian life and expanding the role and number of Armed Forces Champions.

Members of the armed forces can find it harder to access public services than the general population because of frequent moves, extended periods away and a lack of familiarity with support available. They may also need specific medical or social care as a result of their time in service. The new scheme aims to make sure they suffer no disadvantage compared to civilians.

The two-year project – the first of its kind in the country – is funded by the MoD’s Armed Forces Covenant Fund and is expected to form a blueprint to help other councils improve support for the armed forces.

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